

## ***Tools to Mobilize Private Sector Investment and Enhance Business-Enabling Environments<sup>1</sup>***

January 2008

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<sup>1</sup> The Global Clearinghouse Initiative was launched at the United Nations Financing for Development Conference with the objective of developing specific tools to implement the Monterrey Consensus commitment to mobilizing private sector resources for development and creating business-enabling environments. For background information, see the Global Clearinghouse UN Discussion Paper <http://www.un.org/esa/esa02dp23.pdf>. Support has been provided by the United Nations, Norwegian government, Ford Foundation, Swiss Government, and various private sector entities.

## **National Government-Investor Networks:** ***Enhancing the Business Environment in Nicaragua***

**Objective:** Develop a cost-effective National Government-Investor Network Service that enhances the capacity of national governments to collaborate with the private sector in creating business-enabling environments. The initial pilot has been implemented in Nicaragua, with the adoption of the Nicaraguan Investment Promotion Agency (ProNicaragua) through support from the Swiss government. The resulting National Government-Investor Network Service (GIN) is to be made available as a “global public good” for other interested developing country governments as a cost-effective tool for implementing the Monterrey Consensus objective of creating business-enabling environments and mobilizing private sector resources for development.

**Implementation Means:** The GIN Service is designed to be catalytic and cost-effective, as an Intranet based subscription service available to governments committed to creating business-enabling environments. The intranet-based communication platform is specifically designed to:

- *Provide governments with a cost-effective consultative mechanism to openly solicit private sector feedback on laws, regulations, programs, and policies;*
- *Enable private sector organizations and companies to candidly report their views on investment impediments, possible solutions, and ways to improve the business climate;*
- *Strengthen governmental capacity for intragovernmental coordination and effectiveness by providing an cost-effective way to access investor issues and coordinate across agencies in issue resolution (supplemented with back office issue tracking and performance report functions that track government responsiveness to investor issues, and enable the presentation of success stories and issues to senior government officials); and*
- *Facilitate open information sharing by private sector and government members, such as capacity building services, sources of capital, etc.*
- *Enable broadcasting of developments and success stories to open Global Info Portal for worldwide investor community (see page 5).*

**Status:** Pilot successfully launched in January 2004, with over 50 reported success stories (see next page). Based upon the success of the pilot Tourism Network, Nicaragua launched a Light Manufacturing Network in January 2006, and is now in the process of planning a new investor after-care function using the GIN, initially focused on the tourism and light manufacturing sectors.

<b>Examples of Reported Success Stories: Nicaraguan Pilot GIN on Tourism</b>
<b><i>Enabling Breakthroughs in Communication and Cooperation</i></b>
<ul style="list-style-type: none"> <li>• <b><i>Intra-Governmental Coordination:</i></b> 17 agencies participate, and have worked together in creating new solutions to longstanding problems</li> <li>• <b><i>More Cohesive Investor Coordination</i></b> The three Tourism Chambers that previously did not work together have come together in defining issues and possible remedies</li> </ul>
<b><i>Increased Government Capacity to Improve Country Business Environment</i></b>
<ul style="list-style-type: none"> <li>• <b><i>Enhanced Governance:</i></b> New process for dealing with bribes at customs and with tourism buses</li> <li>• <b><i>Improved Infrastructure:</i></b> New Majagaul-El Naranjo Road Project; Improvements of Poneloya-León Road</li> <li>• <b><i>Improved Services:</i></b> Ometepe Ferry Owner required to make nine improvements in safety &amp; operational efficiency; new Tour Bus Parking Space at International Airport and correcting of English-language Signs; Clean-up of tourism location (moving of Nandame garbage); provision of Environmental Consultant Database by MARENA</li> <li>• <b><i>Increased Security:</i></b> Establishment of Police Station on Corn Island</li> <li>• <b><i>Improved Access to Capital:</i></b> local investors learn of donor support program and access financing (ProEmpresa)</li> </ul>
<b><i>Open Government Consultation with Investors (e.g., on how to improve draft laws, regulations, programs, and policies to maximize benefits)</i></b>
<ul style="list-style-type: none"> <li>• <i>Revisions on Incentives Tourism Law 306</i></li> <li>• <i>Tourist Operator Sticker Requirements</i></li> <li>• <i>Coast Law Revisions</i></li> </ul>
<b><i>Cost-Effective Dissemination of Critical Government Information</i></b>
<ul style="list-style-type: none"> <li>• <i>Initiatives to improve the business environment: Announcement of One-Stop Shop to Set-Up Businesses</i></li> <li>• <i>News and Events: Meetings, press releases, etc</i></li> </ul>
<b><i>Sharing of Information between Investors and Government Officials (e.g., resources, opportunities, success stories, etc to create new information for country investment promotion, &amp; helping to reverse negative country investor perceptions)</i></b>
<ul style="list-style-type: none"> <li>• <i>Campaign to Sell Nicaragua as Tourist Destination to Foreign Business People</i></li> <li>• <i>Small Hotel Operator Information Exchange in Guatemala</i></li> <li>• <i>Launching of León's Tourist Guide</i></li> <li>• <i>Information on sources of capital, training materials, promotion aids, and possible donor support</i></li> </ul>

## **Regional Government-Private Sector Networks:** ***Enhancing Regional Integration in Central America***

**Project Objectives:** Develop a cost-effective Regional Government-Private Sector Network Service for the regional governmental organization, System for Central American Integration (SICA), that enhances the ability of its Technical Secretariat for the Central American Council on Tourism (ST-CCT) to collaborate with other governmental regional initiatives, national governments, and the private sector in advancing regional economic integration. The resulting Regional Government-Private Sector Network Service will be made available as a “global public good” for other regional governmental organizations as a cost-effective tool to implement the Monterrey Consensus objective of advancing governmental capacity to be effective in mobilizing private sector resources for development.

**Implementation Means:** The Regional Government-Private Sector Network (GPN) Service is designed to be catalytic and cost-effective, using an Intranet and other technology tools to link government officials and private sector investors in order to identify and resolve impediments to regional integration. The Pilot GPN Service includes:

- 1) ***A Regional Government-Private Sector Network (GPN) will link government officials with private sector organizations, enabling daily cost-effective coordination on key issues.*** Government officials in the seven countries involved in ST-CCT regional tourism initiatives will be linked via Intranet with their counterparts in the seven national tourism business organizations. The Official Regional GPN will include additional links to additional Central American SICA Commissions (e.g., security, immigration, etc).
- 2) ***A second supporting Regional Private Sector Network (RETCA) will link tourism business organizations to one another via an Intranet, thereby enabling closer cross-country private sector coordination in identifying issues and recommending possible solutions.*** Tourism Chambers in the seven countries will be linked with other tourism organizations, such as the small hotels and tour operators. The Network will be managed by the Regional Tourism Business Chamber, FEDECATUR, strengthening its capacity for facilitating regional business cooperation, integration and alliances.

The Regional Network Service, designed to facilitate public and private sector coordination and enhance public sector performance, includes: automatic email alerts; access to info resources; creation of performance and issue-tracking reports; and an optional ticket system to track problems and issue resolution. Both Networks will be focused on deliverables, and used in conjunction with official ST-CCT meetings with Ministers, Business and SICA Commissions.

**Status:** Central America’s seven Ministers of Tourism (who comprise the membership of the Central American Council on Tourism) approved the project to create a Regional Governmental-Private Sector Network in Nicaragua on December 16, 2005, with the active support of the seven heads of the country-level Tourism Chambers of Commerce. The project agreement and description was approved by the Ministers and the Chamber Heads in September and October of 2006. The GPN and RETCA have been launched at the end of 2007.

## **Global Clearinghouse Information Portal:** ***Facilitating Access to Information Required for Private Sector Investment***

**Project Objectives:** Develop a freely accessible Information Portal that improves investor and government policymaker access to information needed to identify opportunities and risks, and execute investment transactions in developing countries. As an independent initiative, the Global Clearinghouse Information Portal brings together the full range of information and assessments on developing countries generated by the official sector, host governments, and the private sector, employing cost-effective technology interfaces.

**Implementation Means:** To invest in developing countries, investors need information on country opportunities, risks, success stories, transaction services, and contacts. Conversely, governments, private sector companies, and third party research entities need to be more effective in disseminating this information. The Global Clearinghouse has developed an open Information Portal, as a “Global Public Good” which contains over 42,000 links from more than 5,000 sources on over 160 developing countries ([www.globalclearinghouse.org/gch](http://www.globalclearinghouse.org/gch)). The Info Portal links to content from developing country governments, officials sector entities, business entities and third party sources. For each developing country and region, content is organized by investor topic (over 50 total), allowing users to access critical information resources, including standardized reports from across the public and private sectors.

### **Examples of Info Portal Sources**

**Development Country Governments:** Central Banks, Ministries, Investment Promotion Agencies, Government-Investor Networks,\* etc.

**Multilateral Development Agencies:** World Bank/MIGA/IFC, IMF, UNDP, UNIDO, UNCTAD, WTO, IDB, ADB, EBRD, AfDB, etc.

**Bilateral Agencies:** Export Credit Agencies, Development Agencies, etc.

**Direct Business:** Banking/Business Organizations, Stock Exchanges, etc.

**Third Party:** Rating Agencies, Country Services, Research Organizations, etc.

\* The Info Portal also acts as a dissemination platform for success stories and other content added to a country’s Government-Investor Network (GIN) as each GIN Member can suggest content be added to the Info Portal.

**Status:** The Info Portal was developed with the generous support of the United Nations, Ford Foundation, the governments of Norway and Switzerland, and private sector contributions. The Swiss government has also provided additional funding to enhance the number of information resources on tourism in developing countries.

**Next Steps:** Financing is needed to expand the sources and content currently included on the Info Portal, and enhance outreach through subscription and newsletter services. Financing is also needed to provide technical solutions to enhance the content editing process (such as repairing broken content links and updating content, etc), as well as the user’s ability to quickly access information (for example, enhancing the user interface and “look and feel” of the site).

**Infrastructure Finance Experts Group (“INFRADEV”)**  
***Developing Risk Mitigation Instruments to Mobilize Private  
Sector Investment in Developing Country Infrastructure***

**Objective:** To improve standards of living in developing countries with enhanced infrastructure services such as access to power, water, and transport by enhancing the capacity of the private and public sectors to collaborate effectively in financing priority infrastructure projects in developing countries (i.e., increase availability of private sector finance for infrastructure and improve aid-effectiveness of available existing multilateral and bilateral donor resources). To meet this overall objective, specific INFRADEV objectives include:

- *Identify viable risk mitigation mechanisms for risk-sharing & project structuring, building on current successful applications (i.e., adapting mechanisms that are currently offered or have been offered by Multilateral Development Banks and bilateral aid agencies);*
- *Disseminate enabling-information widely to catalyze wide-scale adoption and better knowledge of possible ways to mitigate risks impeding infrastructure transactions (for example, to project sponsors and other companies, development finance institutions, developing country governments, private sector providers of risk management and project finance services, research institutes, non-governmental organizations, etc); and*
- *Build consensus for needed adoption of incentives and performance measurement for accelerating adoption and scaling up by MDBs and bilateral aid agencies (e.g., change in ODA target measurement to include use of guarantees)*

**Implementation Means:** Use the Infrastructure Finance Experts Group (“INFRADEV”) to create mechanisms that serve as catalytic development of risk mitigation mechanisms and enabling-info dissemination by:

- (1) Creation of Cost-Effective “Internet-based One-Stop-Shopping Marketplace for Risk Mitigation Tools” (using existing Experts Group website), between providers of risk mitigation services and their targeted users, so that both public sector risk mitigation providers (i.e., Multilateral Development Banks, bilateral donors) and private sector risk mitigation providers (i.e., political risk insurers, monolines) can directly inform targeted users such as project sponsors, governments, and investors of their product offerings; In turn, targeted users can directly ask questions and provide suggestions on how to improve risk mitigation services;
- (2) Technical Adaptation of Existing Risk Mitigation Financial Structures by leading technical experts that target investment impediments and can serve as an improved, more market-friendly “menu of risk mitigation tools” for developing countries, project sponsors, and donor institutions to facilitate infrastructure finance for priority projects (building on existing work done to date for the WEF FfD Risk Mitigation Report). Initial focus will be to utilize existing partial risk guarantees (PRGs) to mitigate regulatory risk and create two alternative financing options:
  - Long-term local currency financing utilizing a guarantee provided by a monoline insurer, or

- Long-term foreign currency financing utilizing political risk insurance and a foreign exchange liquidity facility (See Appendix 1 and attached PowerPoint);
- (3) Provision of Leading-Edge Advisory Support to 1-2 country PPP Programs in Latin America (and if possible Asia) to identify and implement “breakthrough deals” that serve as demonstration effect illustrating concretely how new financial risk mitigation structures can harness private sector capital and expertise;
- (4) Expansion of current Experts Group Network of 182 Experts to Facilitate Collaboration and Partnership between Experts in the Private and Public Sectors critical to successful implementation of infrastructure projects;
- (5) Use of Experts Group & Global Clearinghouse Web Portal to Disseminate Enabling-Info Worldwide on the menu of risk mitigation tools, prospective partners, and best practices;
- (6) Conduct Road-Show that Broadcasts Results (for example, global and regional meetings of international organizations, such as MDBs, UN Regional meetings, etc; business associations such as WEF, ICC, industry groups, etc; one-off presentations to MDB and bilateral donors staffs); and
- (7) Communication with thought leaders and policymakers the need for incentives and performance measurements to be in DAC and other reports on donor effectiveness, using outreach meetings and the Infradev.org website; and recruiting lead providers of risk mitigation instruments to help in pushing forward (e.g., supportive leaders such as OPIC and USAID Development Credit Authority have already voiced support for these measures).

**Status:** Swiss support of the Infrastructure Experts Group began in August 2006. The design phase of the expanded INFRADEV NETWORK is now being formulated and developed with an expanded intranet-based communications platform through consultations with private sector companies and official sector agencies. In addition, financial advisory is being provided for pilot infrastructure projects in Central America.

**Next Steps:** The INFRADEV NETWORK will be beta tested in January-March 2008. The official launch is planned for Spring 2008. In addition, the demo infrastructure project will be implemented with risk mitigation provided by a multilateral development agency, enabling longer-term, lower cost capital markets financing of an infrastructure project in a non-investment grade country. The expected results are intended to provide a template for wide-scale adoption and dissemination, enabling greater deal volume and access to private sector capital for financing developing country infrastructure.

## **Biographies of the Core Global Clearinghouse Team**

### **Dr. Barbara C. Samuels II**

*Director, Global Clearinghouse Initiative; and Designated Business Interlocutor & Project Director of the Business Steering Committee for the United Nations Financing for Development Initiative*

Dr. Samuels is Director of the Global Clearinghouse Initiative, a lead public-private partnership launched at the United Nations Global Financial Summit held in Monterrey, Mexico in March 2002. As a designated Business Interlocutor and Project Director of the Business Steering Committee for the United Nations Financing for Development Initiative, Dr. Samuels has been actively involved in developing specific strategies aimed at mobilizing private sector capital for development. She also served as Senior Advisor to the World Economic Forum for the Financing for Development Initiative, developing specific recommendations on enhancing leverage of official sector resources in developing countries. For more details, see the report "*The Untapped Potential for Development Finance Institutions to Catalyze Private Investment*" at: <http://www.weforum.org/PDF/FINANCING/MONTERREY.PDF>

Recognized as an expert in international business and developing countries, Dr. Barbara Samuels has spent the last twenty-five years focusing on issues ranging from risk management and financial strategies to public policy. Currently Dr. Samuels is President of Samuels Associates, a New York-based consulting firm that provides investment and strategic support for private sector companies, as well as public policy advice to governmental organizations and non-profit organizations.

From 1982 to 1994, as Chase Manhattan Bank's Director of Country Assessment, Dr. Samuels was responsible for managing Chase's \$50 billion country risk exposure worldwide, developing risk methodologies and risk management strategies based on evaluations of economic and political risk. In 1994, Dr. Samuels was hired by Moody's Investors Service to build a new company in partnership with the World Bank affiliate, the International Finance Corporation (IFC), to provide economic and political advisory to institutional investors on emerging market stock markets. Dr. Samuels served as Managing Director of Moody's Emerging Markets Service from 1994-1996. From 1998 to 2000, Dr. Samuels was Project Director of the Council on Foreign Relations' Roundtable on "Country Risk Analysis in the Post Asia Crisis: Identifying Risks, Strategies, and Policy Implications." As a staff member of the U.S. National Security Commission from 1998 - 2000, Dr. Samuels had responsibility for evaluating how worldwide economic and financial developments may impact U.S. national security. From 1990 to 1992, Dr. Samuels was President of the Association of Political Risk Analysts. After teaching in Tunisia and Brazil, Dr. Samuels served as Foreign Affairs Specialist at the US Agency for International Development.

Dr. Samuels' publications include *Managing Risk in Developing Countries* (Princeton University Press) and "Emerging Markets Are Here to Stay," in *Foreign Affairs*. Dr. Samuels serves on a number of boards and is an active speaker and organizer of conferences on global developments, periodically teaching at universities, such as Columbia University's School of International and Public Affairs and the Lubin School of Business. She has a Ph.D. in Management and Political Science from MIT, a M.S. in business from the Sloan School of Management, and a M.S. in Political Science from MIT.

### **Dr. Daniel L. Bond**

*Co-Chair, Infrastructure Finance Experts Group; First Vice President, Ambac Assurance Corporation*

Dr. Bond is currently First Vice President, Ambac Assurance Corporation in New York. Ambac is a leading AAA-rated guarantor of municipal and structured finance obligations. At Ambac Dr. Bond is responsible for providing guidance on sovereign and country risk mitigation for emerging market transactions. Prior to

joining Ambac (1997-2000), Dr. Bond was Chief Economist and Group Vice President for Sovereign & International Public Finance Ratings at Duff & Phelps Credit Rating in New York. Duff & Phelps was a leading international credit rating agency, which was purchased by Fitch IBCA in April 2000 and merged into the new Fitch Credit Rating Company. From 1997 to 1999, Dr. Bond was Vice President and Chief Economist, Export-Import Bank of the United States in Washington, D.C. The Ex-Im Bank is an independent agency of the U.S. government and serves as the primary government supported export credit agency for the United States. At Ex-Im Bank Dr. Bond headed the Country Risk Analysis Division.

Dr. Bond was also Senior International Economist, Joint Economic Committee of the U.S. Congress in 1987-1988; Director of Research for Developing and Centrally Planned Economies, Wharton Econometric Forecasting Associates Inc., 1980-1986; and Senior Economist, SRI International. 1976-1980. Dr. Bond received his Ph.D. in planning and economics from the University of North Carolina at Chapel Hill. He received undergraduate degrees in fine arts and architecture at the Rhode Island School of Design.

### **Robert Sheppard**

*Co-Chair, Infrastructure Finance Experts Group; Managing Director of J. R. Sheppard & Company, LLC*

Robert Sheppard is Managing Director of J. R. Sheppard & Company, LLC, in Charlotte, N.C. An attorney and investment banker with twenty years of experience in the field of project finance, Mr. Sheppard specializes in structured financings both domestically and internationally, providing leading-edge technical advisory to both project sponsors and multilateral development banks. As a consultant to major development institutions, Mr. Sheppard has developed specific technical structures to mitigate regulatory and currency risks in infrastructure transactions based on his extensive research of investor perceptions of unacceptable developing country risks.

As a Managing Director at Banc of America Securities LLC, he was responsible for Project Finance Capital Markets and was previously co-head of the Global Project Finance Group at Bank of America. Prior to the merger of NationsBank with Bank of America, he was global head of Project Finance at NationsBank. His work has covered syndicated bank loans, private placements, capital markets, and a wide variety of financial advisory assignments.

Mr. Sheppard devised the concept of a foreign exchange liquidity facility and provided his analysis to the Overseas Private Investment Corporation ("OPIC") and Sovereign Risk Insurance Ltd. ("Sovereign"). In 2001, OPIC provided the foreign exchange liquidity for AES Tiete project in Brazil, a transaction in which Mr. Sheppard represented AES. The US\$300 million capital markets issue for the Tiete transaction was the first issue by a power generator in a below investment-grade country to receive an investment grade rating. Sovereign's foreign exchange liquidity facility is offered as the Real Exchange Rate Liquidity (or "REX") product.

Mr. Sheppard is the author of numerous articles and papers, including, "Capital Markets Financing for Developing-Country Infrastructure Projects", published in January 2003 by the United Nations, and a major contributor to the recent World Economic Forum report on how to advance risk mitigation.<sup>2</sup>

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<sup>2</sup> For examples of Mr. Sheppard's proposals, see [www.globalclearinghouse.org/wef](http://www.globalclearinghouse.org/wef) and the recent study of The World Economic Forum: *Building on the Monterrey Consensus: The Untapped Potential of Development Finance Institutions to Catalyze Private Investment* <http://www.weforum.org/pdf/Financing/Monterrey.pdf>

**Mitchell Strohming**

*Director of Operations for the Global Clearinghouse Initiative*

From January 2000 to September 2001, he worked as Regional Director Latin America for Emerging Markets, an Institutional Investor Euromoney publication. From 1996 to 1998, Mr. Strohming conducted extensive research at the World Trade Center Institute as Manager of that organization's World Trade Research Center. Mr. Strohming is interested in how developing countries can alleviate poverty and dependence on foreign aid. He has worked, studied and traveled extensively in Latin America, Europe, and Africa. Mr. Strohming is fluent in English, French, and Spanish, well versed in Portuguese and Italian, and is currently studying Sango and Hebrew. Mr. Strohming has an M.A. in Economics from the Graduate Faculty of the New School, a M.S. in Urban Policy from Milano Graduate School, and a B.A. in International Affairs from Northern Arizona University.

**Silke Hermes**

*Director of the Infrastructure Finance Experts Group (Infradev)*

Ms. Hermes joined Global Clearinghouse on August 1, 2006 as the Director of the Infrastructure Finance Experts Group (Infradev). She is the primary support staff for the Infradev's work and its website, managing Infradev's business development and outreach to new members, organizing Infradev's activities, managing the public and member-only web pages and coordinating all Infradev activities with the Global Clearinghouse and its two other initiatives, the Global Information Portal and the Government Investor Network.

Prior to joining Infradev, Ms. Hermes had gained professional experience at Dalberg Global Development Advisors and the World Bank Institute in Washington DC, where she provided research and consulting support on development issues in which public and private sector actors have common interests. She enhanced her regional focus on Latin America by working at the KfW Development Bank in Germany in 2004 and serving as a volunteer in Lima, Peru, from 1998 to 1999.

Ms. Hermes is passionate about integrating the private sector as a key target, partner or source of innovative solutions in development efforts and is particularly interested in agricultural business development, the extractive industry and infrastructure. As a German citizen, Ms. Hermes is fluent in German, English and Spanish and reads and understands French and Portuguese.

Ms. Hermes has an M.S. in Foreign Service degree from Georgetown University with a concentration in International Development and a Diplomkauffrau (MBA equivalent) degree from the Katholische Universitaet Eichstaett Ingolstadt, Germany.

**Chris Meisl**

*Technology Advisor for the Global Clearinghouse Initiative*

Chris Meisl has spent the past 10 years as a principal developer at Big Chief Partners, spearheading web application development and XML/XSL technologies in the content management and online publishing arenas. Mr. Meisl has built electronic publishing solutions for traditional print businesses, including the pioneering STAT!-Ref Medical Reference Library on CD-ROM and the web. In addition to rich searching and presentation of digital content, the STAT!-Ref product introduced incremental purchasing (Library on Call(r)) and high-fidelity searchable tables.

To meet the demands of electronic publishing, Mr. Meisl developed a high performance full text search engine with configurable relevance ranking, style sheets, and XML support. The engine is now part of over a dozen CD-ROM and Internet products with over a million users worldwide.

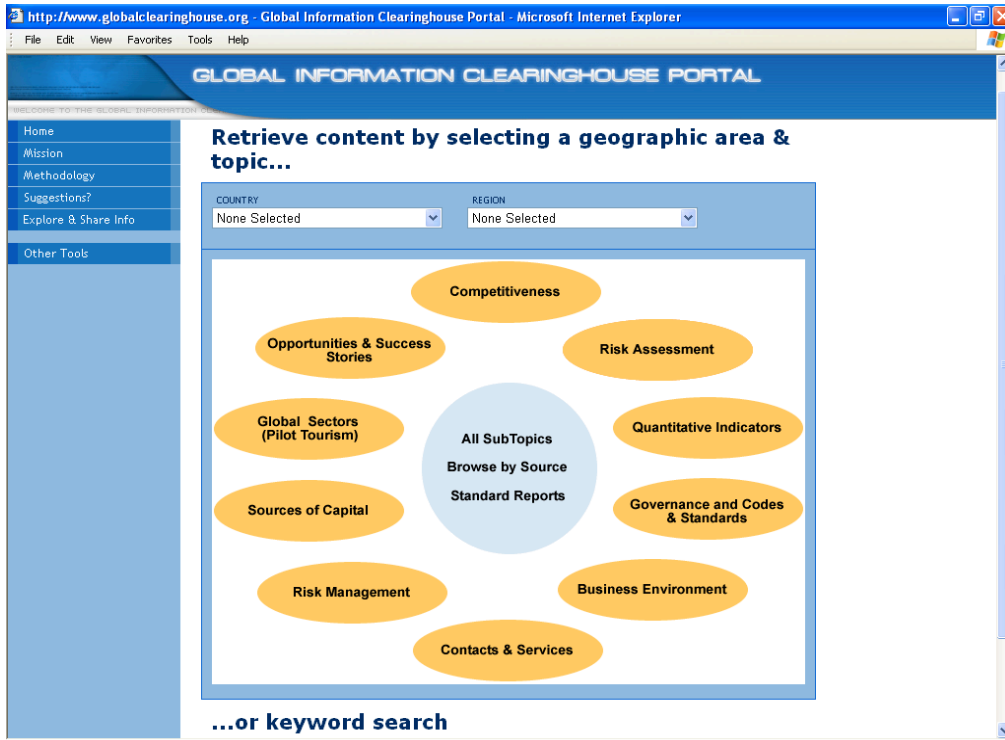
Previously, Mr. Meisl was founder and CEO of Content Management Solutions (now part of TDS), Partner and President of Meisl & Associates, and VP of Engineering at Teton Data Systems. As CEO of Content Management Solutions, Mr. Meisl engaged numerous publishers in moving print assets to the digital domain, participating in both the business initiative and the technical realization. He championed a Return on Content (ROC) methodology that maximized the value of content across a publisher's offerings and emphasized workflow and open standards for "future-proofing" technology investments.

Big Chief Partners is a software evaluation and development organization specializing in web site development, Internet infrastructure, tools and datastores. The company has a highly experienced team of individuals with substantial entrepreneurial experience in engineering, engineering management, and operations in technology-based businesses. The company delivers services across a wide span of businesses and platforms in the following areas:

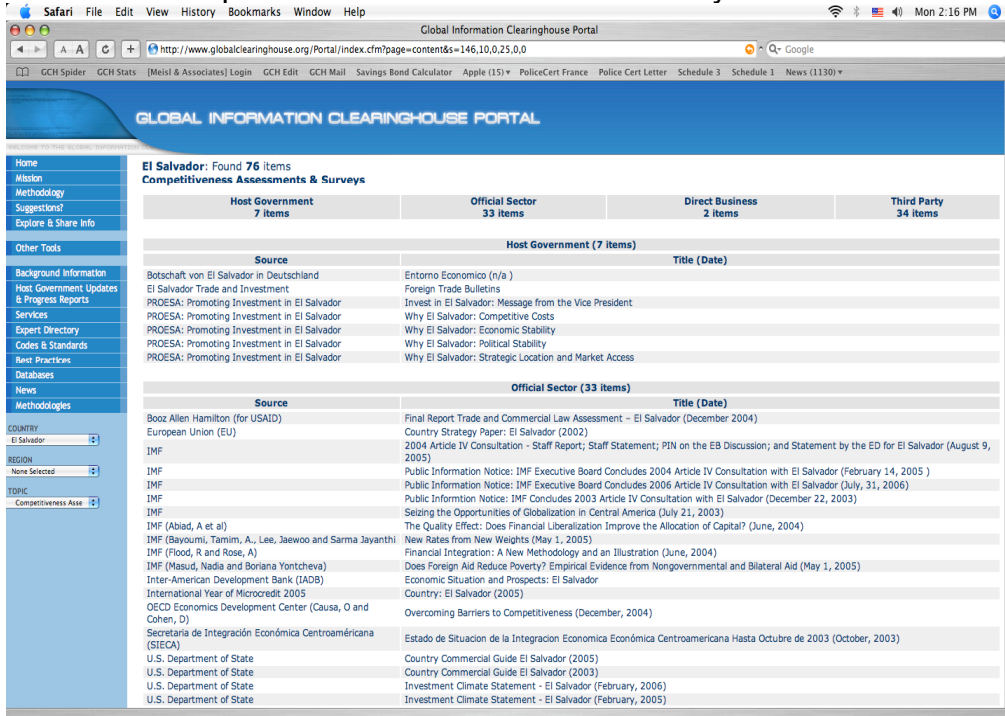
- \* Web development, for both public web sites and web-based applications,
- \* Strategic consulting, to help our clients find the right direction for their business and technology, and
- \* Technology evaluations, for investors and potential business partners who need an accurate picture of a venture before committing capital and resources.

# Screen Shots: Global Information Clearinghouse Portal

Home Page:



## El Salvador: Competitiveness Assessments & Surveys



For more information on the Global Clearinghouse, contact Dr. Barbara Samuels by telephone: +USA 845 868 7639 or email: [barbara@globalclearinghouse.org](mailto:barbara@globalclearinghouse.org)

## Dominican Republic: Rule of Law, Regulatory & Legal Framework

GLOBAL INFORMATION CLEARINGHOUSE PORTAL

WELCOME TO THE GLOBAL INFORMATION CLEARINGHOUSE PORTAL

**Dominican Republic: Found 100 items**  
**Rule of Law, Regulatory & Legal Framework**

Host Government	Official Sector	Direct Business	Third Party
15 items	49 items	9 items	27 items

**Host Government (15 items)**

Source	Title (Date)
CEI-RD - Centro de Exportacion e Inversion	La Ley No. 84-99
Conare - Consejo Nacional de Reforma del Estado	Datos
Conare - Consejo Nacional de Reforma del Estado	Publicaciones
Embassy of the Dominican Republic in Canada	Investing in the Dominican Republic
Investment Promotion Office	Doing Business in the Dominican Republic
Investment Promotion Office	Dominican Republic Prospectus (2001)
Ministry of Tourism	Customs Regulations
Ministry of Tourism	Tourist Code
Presidency of the Dominican Republic	Constitution
Secretaria de Estado de Agricultura	Legislación
Secretaria de Estado de Industria y Comercia	Dirección General de Control de Precios
Secretaria de Estado de Industria y Comercia	Resoluciones (2003)
Superintendencia de Valores de la Republica Dominicana	Administradoras de Fondos Mutuos o Abiertos y de los Fondos que administran
Superintendencia de Valores de la Republica Dominicana	Ley de Mercado de Valores
Superintendencia de Valores de la Republica Dominicana	Reglamento de la Ley de Mercado de Valores

**Official Sector (49 items)**

Source	Title (Date)
Consultative Group to Assist the Poor (CGAP)	Individual Country Profiles of Microfinance Regulation - Dominican Republic (July, 2004)
Europa - European Comission - External Trade	Generalized System of Preferences (March, 2004)

## Peru: Content Inventory

GLOBAL INFORMATION CLEARINGHOUSE PORTAL

WELCOME TO THE GLOBAL INFORMATION CLEARINGHOUSE PORTAL

**Inventory for Peru (1619 items)**

COUNTRY: Peru REGION: None Selected

Go

Host Government	Official Sector	Direct Business	Third Party
157 items	597 items	381 items	484 items

**Host Government (157 items)**

Source	Title (Date)
Agency of Promotion of Investment	Benefits
Agency of Promotion of Investment	Economy
Agency of Promotion of Investment	Investor Guidance
Agency of Promotion of Investment	Opportunities to Invest: Agriculture
Agency of Promotion of Investment	Processos Culminados
Agency of Promotion of Investment	The Role of the State
Cámara de Comercio de Lima	Tributación
Central Reserve Bank of Peru	Annual Charts
Central Reserve Bank of Peru	Annual Report
Central Reserve Bank of Peru	Economic and Financial Data for Peru [IMF SDDS Data]
Central Reserve Bank of Peru	Main Economic Indicators
Central Reserve Bank of Peru	Monetary Policy
Central Reserve Bank of Peru	Special Data Dissemination Standard
Comision Nacional de Zonas Francas - CONFRAN	Estadísticas sobre Importaciones y Exportaciones (n/a)
Comision Nacional de Zonas Francas - CONFRAN	Impuestos Generados Por Nacionalización en Los Ceticos (December 31, 2003)
Comision Nacional de Zonas Francas - CONFRAN	Infraestructura y Servicios Complementarios (n/a)
Comision Nacional de Zonas Francas - CONFRAN	Principales Vías: Interocénicas y Transversales (n/a)
Comisión Nacional de Zonas Francas - CONFRAN	Exportaciones Manufactureras:Exportaciones de freeko Peru (December 31, 2003)
Comisión Nacional de Zonas Francas - CONFRAN	Situación de los CETICOS Administrados por CONAFRAN: Situacion se Los Ceticos Administrados Por CONAFRAN Desde el Inicio de Operaciones Hasta (December 31, 2003)
Comision Nacional Supervisora de Empresas Y Valores (CONASEV)	Bolsa de Productos - Asociados
Comision Nacional Supervisora de Empresas Y Valores (CONASEV)	Bolsa de Productos - Datos Generales
Comision Nacional Supervisora de Empresas Y Valores (CONASEV)	Bolsa de Productos - Directorio
Comision Nacional Supervisora de Empresas Y Valores (CONASEV)	Bolsa de Valores - Directorio

For more information on the Global Clearinghouse, contact Dr. Barbara Samuels by telephone: +USA 845 868 7639 or email: [barbara@globalclearinghouse.org](mailto:barbara@globalclearinghouse.org)

## Email This Page

The screenshot shows a web browser window with the URL <http://www2.globalclearinghouse.org>. The page title is "Global Information Clearinghouse Portal". The main content area features a form titled "EMAIL THIS PAGE". The form includes the following fields:

- YOUR NAME:
- YOUR EMAIL:
- RECIPIENT'S EMAIL:   
(use commas to separate multiple recipients)
- MESSAGE:

At the bottom of the form are "Send" and "Cancel" buttons, with a note: "(You will receive a copy of the message)". A left-hand navigation menu contains links for Home, Mission, Methodology, Suggestions?, Explore & Share Info, Portal Inventory, and Other Tools.

## Suggestions? Investor Users

The screenshot shows a Safari browser window with the URL <http://www.globalclearinghouse.org/Portal/index.cfm?page=contact&type=inv>. The page title is "Global Information Clearinghouse Portal". The main content area features a section titled "Suggestions? - Investor Users".

The section contains the following text:

The Global Clearinghouse is a public-private sector initiative aimed at enhancing investor access to the full array of information and services provided by both official and private sectors on opportunities and risks in developing countries.

Investors can use this information to improve their ability to cost-effectively access the needed information to make investment decisions in developing countries; identify the full range of investment opportunities across developing countries; access required assessments for due diligence and risk management; and identify needed transaction services and contacts in both developing and developed countries.

**We would very much welcome your suggestions:**

- Names of specific investors whom you feel would benefit from these services, with their contact info, so we can provide them with information on the Portal;
- Feedback on how to improve the usefulness of the Portal Service to investors in developing countries; and
- Information gaps that impair the ability to make investment decisions for any developing country, so we can alert information providers in the private and public sectors.

The form includes the following fields:

- YOUR SUGGESTIONS:
- YOUR EMAIL (required):
- FIRSTNAME:
- YOUR INFORMATION (optional):
  - LASTNAME:
  - TITLE:
  - ORGANIZATION:
  - PHONE NUMBER:

At the bottom of the form is a "Send Message" button, followed by the text: "Thank you for your suggestions! Note: You will receive a copy of the message you sent to the Global Clearinghouse."

A left-hand navigation menu contains links for Home, Mission, Methodology, Suggestions?, Info Sources?, Investor Users?, Government Users?, Explore & Share Info, and Other Tools.

**For more information on the Global Clearinghouse, contact Dr. Barbara Samuels by telephone: +USA 845 868 7639 or email: [barbara@globalclearinghouse.org](mailto:barbara@globalclearinghouse.org)**